Strategy, Planning and Governance Plan 2022-23

Objective

Lead the institutional approach for implementing our Driving Distinctiveness Strategy, with a particular focus on alignment, strategic planning & budgeting, prioritisation, coordination, monitoring, engagement, and communication. We will coordinate and support delivery of cross-institutional strategies, including the Environmental Sustainability Strategy (ESS) and associated collaboration through the Edinburgh Climate Compact and support the delivery of key strategic change/improvement initiatives (*led by Director of Strategy & Planning*)

Implement HESA Data Futures with in-year reporting to HESA and SFC, participation in the Beta programme and with a full submission in May 2023. We will develop improvements in our management information to ensure we meet our student targets with increased controls on monitoring and reporting of actual and forecast SFC student numbers to ensure that the University meets its overall student targets. Revision of the allocation of SFC upskilling grant in 2022/23 to ensure that the University meets its target (*led by Director of Strategy & Planning*)

Improve student survey response rates, including module satisfaction, through implementation of Student Portal to improve student experience and engagement in providing feedback (*led by Director of Strategy & Planning*)

Provide proactive information and advice on risks, opportunities and matters arising in the higher education landscape to support the delivery of the University's strategic objectives, academic portfolio, projects, and decision-making, including market intelligence, competitor and benchmarking analysis with a focus on identifying areas and programmes for the growth of Taught Postgraduate student numbers (*led by Director of Strategy & Planning*)

Implement recommendations arising from the review of Court governance and effectiveness to strengthen and enhance the University's corporate governance framework (led by Director of Strategy & Planning)